

## Robert A. Beizer

VP - Law & Development

May 27, 2011

Marlene H. Dortch, Esq. Office of the Secretary Federal Communications Commission 445 12th Street, SW Washington, DC 20554

Re:

Amendment of the Commission's Rules Related to Retransmission Consent

MB Docket No. 10-71

Dear Ms. Dortch:

On March 3, 2011, in response to a Petition for Rulemaking filed by a coalition of multichannel video program distributors ("MVPDs") and other interest groups, the FCC released a Notice of Proposed Rulemaking seeking comment on proposed changes to its rules governing the process by which television stations and MVPDs negotiate retransmission consent. Gray Television, Inc. ("Gray") fully supports the positions taken by the National Association of Broadcasters ("NAB") in its comments on the Petition for Rulemaking and in *ex parte* meetings with the Commission. Specifically, Gray agrees with NAB that the only possible conclusion the Commission could reach after reviewing the record in this proceeding is that it lacks authority under the Communications Act to mandate carriage without consent or to force parties to submit to arbitration.

I write separately to share Gray's own retransmission consent experiences and to ensure that those experiences are accurately reflected in the record. Gray is involved actively in broadcast organizations, including NAB, the Open Mobile Video Coalition, Mobile 500, state broadcast organizations, and network affiliate associations. Moreover, as a public company for many years, Gray has had frequent interaction with investors and industry analysts at all levels. Based on this extensive involvement and our contacts throughout the television broadcast industry, I am confident that Gray's experience negotiating thousands of retransmission consent agreements across the country is representative of the broadcast industry as a whole.

Gray owns thirty-six television stations, broadcasting seventy-five primary and multicast video streams, in thirty markets across the country. I have attached to this letter a list of our stations and the markets served. All of Gray's television stations are affiliated with at least one major network. The successes enjoyed by these stations are based in large part on the truly local service they provide their audiences, with a particular emphasis on local news. Many also produce and air extensive coverage of local events (e.g., political campaigns, emergency weather reports, parades, special events) and local college and high school sporting events. Gray's television stations are ranked number one in local news in 23 of the 30 DMAs they serve, and number one overall in 21 DMAs. Fifteen Gray stations broadcast local news in HD format, and we are actively working to convert the remaining stations' local news operations to HD.

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Gray's television stations reach the vast majority of the television households in our thirty markets through the retransmission of their broadcast signals by several hundred cable systems, both nationwide direct broadcast satellite systems, and other multichannel video program distributors ("MVPDs") of all sizes – from multibillion-dollar, diversified media companies like AT&T and Comcast to local co-operatives and municipally-owned telephony-based systems. To ensure carriage on the largest systems in any particular market, Gray must negotiate retransmission consent with companies substantially larger than Gray. Indeed, Gray estimates that ten entities control more than seventy-five percent of the MVPD homes served by Gray's television stations.

To an overwhelming extent, our experiences demonstrate that the market-based approach to retransmission consent continues to function well. The existing system has allowed carriage agreements to continuously adapt to an ever-changing media marketplace. While our negotiations with MVPDs have been challenging at times, they have occurred – and concluded successfully – without government intervention or intrusion. In fact, in the nearly two decades since enactment of the 1992 Cable Act, our television stations have never been removed from a cable or satellite system as a result of a retransmission consent dispute. Despite the complexity of the issues involved, and the often outsized leverage that we face in negotiating with much larger companies with substantially more retransmission consent experience than us, Gray has managed to resolve the vast majority of its retransmission consent negotiations without any public hint of those that had reached an impasse.

It is no secret that the market value for retransmission fees for local broadcast programming has increased in recent years. Nor should this be a surprise. Local broadcasters consistently and overwhelmingly deliver the most popular programming available on any MVPD's platform. Yet, until 2005, few broadcasters were obtaining carriage fees for their popular programming. Meanwhile, national cable networks like ESPN, FOX News, TNT, and USA – which garner a mere fraction of the ratings of local broadcast stations - were able to charge license fees from anywhere between \$0.50 to more than \$4.00 per subscriber (according to data submitted by the cable industry). This imbalance was unsustainable, and beginning in 2005 broadcast retransmission fees slowly began to catch up to the lowest rated national cable networks. The fees paid by those who retransmit Gray's programming has provided the crucial resources that Gray has reinvested in its stations, its local employees, and its local newsgathering operations, including the very expensive conversion of local newscasts in numerous markets to HD format. Even today, however, the average subscriber fee for the most popular local broadcast station in a market remains a tiny fraction of the fee that MVPDs pay nationwide cable networks that do not offer the most popular programming; do not offer any local programming; and do not have any local employees, any community involvement, or any nexus to local consumers.

The increasing value of broadcast retransmission fees has changed the dynamics of negotiations with MVPDs, and, in turn, that admittedly has led to more public retransmission consent disputes than in years past. Rather than adjust to the changing marketplace – as broadcasters have done in countless circumstances – certain MVPDs are instead turning to government intervention in private retransmission consent negotiations.

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Greater government intervention is bad public policy and would produce poorer choices for consumers. We believe that the prospect of the Commission adopting proposals regarding retransmission consent negotiations has, over the past year, had the perverse effect of stalling and discouraging negotiations by certain operators.

Greater government intervention also would prove unworkable. A retransmission consent agreement reflects a complex arrangement of tradeoffs and concessions by both parties that are not appropriate for other parties facing different circumstances. In Gray's experience, the most contentious issues are not always financial terms. Frequently, in fact, compensation issues are resolved relatively early in discussions, while other issues can take months to negotiate. These more difficult discussions can include confidentiality, technical carriage terms, multicast carriage, channel positioning, promotion and advertising, after-acquired systems or stations, and most-favored-nation provisions. Commission involvement in back-and-forth negotiations regarding such complex issues almost certainly would lengthen and complicate retransmission talks. Moreover, by holding out the hope of some alternative avenue to resolve these difficult issues, the FCC would remove the existing incentives encouraging focused, good-faith negotiations on both sides. This counterproductive result runs directly counter to the Commission's goals in this proceeding of protecting consumers from the loss of broadcast signals during retransmission consent negotiations.

In our experience, the best tool for encouraging good faith and earnest negotiations is a hard deadline. In any retransmission negotiation, both parties sincerely want to avoid a service blackout. Consequently, when a hard deadline approaches, the parties naturally focus their efforts on the most important issues at hand and spend less time posturing. Indeed, throughout our most difficult negotiations, we have learned that progress often cannot be made without the pressure of a looming deadline. When certain MVPDs come to believe that an extension of an expiring agreement is readily attainable or that the government might intervene in our negotiations, those MVPDs quickly evidence no incentive to compromise or avoid delay. If, however, both parties understand that the deadline is real, each party is more likely to seek common ground on less critical issues and to prioritize the negotiations in their schedules, thereby allowing the negotiations to progress to the most important areas of dispute – and resolution.

Gray only sets a hard deadline as a last resort because service disruptions harm our stations, our viewers, and our advertising clients. When MVPD carriage lapses, a broadcaster immediately suffers as ratings and advertising revenue declines. Loyal viewers of local news stray – out of necessity – to other area stations. Local advertising clients also must look for alternative outlets for their advertising dollars. These broken relationships with audiences and advertisers are not repaired easily. In contrast, because of the substantial transaction costs involved with changing MVPD providers (including often hefty "early termination fees" charged by MVPDs), consumers are unlikely to seek to change providers unless a carriage dispute lasts for several weeks or more. In other words, removing our signals from an MVPD's system imposes immediate harm on consumers and immediate harm on the stations involved and relatively little immediate harm to the MVPD. Accordingly, no rational broadcaster would take the drastic step of suspending an MVPD's right to retransmit its station's signal unless it truly reached an impasse with the MVPD. This has been our experience.

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In most retransmission negotiations, the parties have acted in good faith throughout the process. In the rare situations when that is not the case, the Commission should act to enforce its rules within no more than a few days. But, the mere failure to reach an agreement – because, for example, each side values broadcast programming differently – is not bad faith. If a broadcaster and an MVPD cannot agree to terms, the pressures of the marketplace quickly will decide which side was correct – without the need for Commission involvement.

Revising established retransmission consent rules based on a minuscule number of high profile disputes, which typically involve the same few large MVPDs, would compromise substantially Gray's ability to continue our unbroken string of successful carriage negotiations. In fact, the revisions proposed in the Petition for Rule Making in this docket would only lead to more difficult negotiations, more incentives for declaring an impasse and ending negotiations, and therefore an increased likelihood of dropped signals to the detriment of the public. The Commission can and should avoid this outcome by committing to act on any complaints alleging violation of existing rules expeditiously, and by closing this proceeding without revising any of the existing rules governing retransmission consent negotiations.

Respectfully submitted,

Robert S. Prather, Jr.

President and Chief Operating Officer

Gray Television, Inc.

## **Television Stations Licensed to Gray Television**

Station	DMA
KAKE-TV, Wichita, KS	(68)Wichita/Hutchinson, KS
KBTX-TV, Bryan, TX	(89) Waco-Temple Bryan, TX
KGIN(TV), Grand Island, NE (Satellite station to KOLN)	(106) Lincoln/Hastings/Kearney, NE
KKCO(TV), Grand Junction, CO	(184) Grand Junction, CO
KKTV, Colorado Springs, CO	(92) Colorado Springs, CO
KLBY (TV), Colby, KS (Satellite station to KAKE)	(68)Wichita/Hutchinson, KS
KOLN(TV), Lincoln, NE	(106) Lincoln/Hastings/Kearney, NE
KOLO-TV, Reno, NV	(108) Reno, NV
KXII-TV, Sherman, TX	(161) Sherman, TX/Ada, OK
KUPK-TV, Garden City, KS (Satellite station to KAKE)	(68)Wichita/Hutchinson, KS
KWTX-TV, Waco, TX	(89) Waco-Temple Bryan, TX
WBKO (TV), Bowling Green, KY	(181) Bowling Green, KY
WCAV(TV), Charlottesville, VA	(183) Charlottesville, VA
WCTV (TV), Thomasville, GA	( 105) Tallahassee, FL/ Thomasville, GA
WEAU-TV, Eau Claire, WI	(128) La Crosse/Eau Claire, WI
WHSV-TV, Harrisonburg, VA	(177) Harrisonburg, VA
WIBW-TV, Topeka, KS	(136) Topeka, KS
WIFR (TV), Freeport, IL	(134) Rockford, IL
WILX-TV, Onandaga, MI	(115) Lansing, MI
WITN-TV, Washington, NC	(101) Greenville/New Bern/Washington, NC
WJHG-TV, Panama City, FL	(156) Panama City, FL
WKYT-TV, Lexington, KY	(63) Lexington, KY

WMTV (TV), Madison, WI	(85) Madison, WI
WNDU-TV, South Bend, IN	(93) South Bend, IN
WOWT-TV, Omaha, NE	(76) Omaha, NE
WRDW-TV, Augusta, GA	(114) Augusta, GA
WSAW-TV, Wausau, WI	(135) Wausau/Rhinelander, WI
WSAZ-TV, Huntington, WV	(64) Charleston/Huntington, WV
WSWG(TV), Valdosta, GA	(147) Albany, GA
WTAP-TV, Parkersburg, WV	(193) Parkersburg, WV
WTOK-TV, Meridian, MS	(185) Meridian, MS
WTVY (TV), Dothan, AL	(169) Dothan, AL
WVLT-TV, Knoxville, TN	(59) Knoxville, TN
WYMT-TV, Hazard, KY	(63) Lexington, KY
WAHU-CA, Charlottesville, VA	(183) Charlottesville, VA
WVAW-LP, Charlottesville, VA	(183) Charlottesville, VA